



Member of the Board of Directors

Suzanne P. Nimocks

Age: 59 | Houston, Texas, USA | Independent | Director since 2010



Ms. Nimocks is a Corporate Director. She has been a director of Rowan Companies plc (a public international contract drilling services company) since December 2010, ArcelorMittal (world's largest public steel company) since January 2011 and Owens Corning (a leading global producer of residential and commercial building materials) since September 2012. She was a director (senior partner) with McKinsey & Company (a private global management consulting firm) from June 1999 to March 2010 and was with the firm in various other capacities since 1989, including as a leader in the firm's Global Petroleum Practice, Electric Power & Natural Gas Practice, Organization Practice and Risk Management Practice. She served as a member of the firm's worldwide personnel committees for many years and as the Manager of the Houston office for eight years.

Skills and Qualifications

Ms. Nimocks brings strategy and risk management expertise in the energy industry to the Board.

| 2017 Board/Committee Membership | | 2017 Meeting Attendance | | Areas of Expertise |
|---|----------------------------------|--|---|--|
| Board | | 7 of 7 | 100% | <ul style="list-style-type: none"> International Energy Business Strategy Risk Management |
| Audit | | 5 of 5 | 100% | |
| Human Resources and Compensation – Chairperson | | 5 of 5 | 100% | |
| Nominating and Corporate Governance | | 3 of 3 | 100% | |
| Education | | Past Five Years of Public Company Directorships | | |
| <ul style="list-style-type: none"> Bachelor of Arts in Economics (Tufts University) Master of Business Administration (Harvard Graduate School of Business) | | <ul style="list-style-type: none"> Rowan Companies plc* ArcelorMittal* Owens Corning* | | |
| Non-profit Sector Affiliations | | | | |
| <ul style="list-style-type: none"> Director, Houston Zoo, Inc. Trustee, Texas Children's Hospital | | | | |
| Securities Held | | | | |
| Year | Common Shares (#) ⁽¹⁾ | DSUs (#) and Market or Payout Value ^(2,3) | Total Market Value of Common Shares/DSUs ^(1,2,4) | Minimum Share Ownership Required (Value Equivalent) |
| 2018 | 10,648 | 92,159 (\$1,245,990) | \$1,389,951 | 29,400 (\$397,488) |
| 2017 | 5,600 | 90,344 (\$1,390,394) | \$1,476,578 | |
| 2017 Annual Meeting of Shareholders voting results: 97.14% in favour | | | | |

Notes:

- Information as to Common Shares held has been provided by each of the Nominees as of March 1, 2018 and March 1, 2017, respectively.
- Information as to DSUs held by directors is as of March 1, 2018 and March 1, 2017, respectively.
- "Market or Payout Value" represents the market or payout value (expressed in Canadian dollars) of vested DSUs not paid out or distributed and determined by multiplying the number of DSUs held by each Nominee as of March 1, 2018 in respect of 2018 and as of March 1, 2017 in respect of 2017, by the closing price of Common Shares on the Toronto Stock Exchange ("TSX") on those same dates (C\$13.52 and C\$15.39, respectively).
- Expressed in Canadian dollars and determined by multiplying the number of Common Shares and DSUs held by each Nominee as of March 1, 2018 in respect of 2018 and as of March 1, 2017 in respect of 2017 by the closing price of the Common Shares on the TSX on those same dates (C\$13.52 and C\$15.39, respectively).

Extract from 2018 Proxy Statement
Information as at March 1, 2018